

Iowa State Board of Education

Executive Summary

May 14, 2026

Agenda Item:	Fiscal Year 2027 Certified Budget Approval - Hawkeye Community College
State Board Priority:	Goal 4
State Board Role/Authority:	Iowa Code Chapter 260C.17 states that the State Board shall review the proposed budget and shall, prior to June 1, either grant its approval or return the budget without approval with the comments of the State Board attached to it.
Presenter(s):	Amy Gieseke, Chief Bureau of Community Colleges Todd Holcomb, President Hawkeye Community College Laura Trueg, Vice President - Administration & Finance Hawkeye Community College
Attachment(s):	Two
Recommendation:	It is recommended that the State Board approve the Hawkeye Community College Fiscal Year 2027 Certified Budget Report as provided.
Background:	The State Board has statutory responsibility for approval of the community college certified budgets. The annual certified budget report is prepared by the Department of Education each year, along with staff from the colleges, in an effort to provide the State Board with background information necessary to review and approve these budgets.

Hawkeye Community College Fiscal Year 2027 Certified Budget Report Summary

President: Todd Holcomb
Chief Financial Officer Name: Laura Trueg
Administrative Center: Waterloo
Total Number of Campuses/Locations: 8

- Campuses: 1
- Additional locations/centers: 5
- High school locations: 2

Area Number: 7
Year Established: 1966
Total Number of Employees: 674 (369 full-time)
Counties Served: 10
School Districts Served: 21
FY26 State General Aid (SGA): \$15,856,260

2024-2025 Student Profile

Credit Overview		Noncredit Overview	
Credit Student Enrollment	6,954	Noncredit Student Enrollment	9,738
Average Age, Years	20.6	Average Age, Years	36.1
Percent Enrolled Full-Time	20.7%	Average Contact Hours/Student	146.8
Percent Enrolled Part-Time	79.3%	Career and Technical Education (CTE)	4,909
Average Credits/Student/Year	13.2	Percent Enrolled in CTE	50.4%
Percent Enrolled Career and Technical Education (CTE)	19.3%	Adult Basic Education (ABE)	1,312
Percent Enrolled Other (A&S, AGS No Program of Study)	80.7%	Percent Enrolled in ABE	13.5%
Percent Concurrent Enrollment	48.8%	Percent Enrolled Other	34.7%
Tuition and Fees, Average/Credit	\$218.00	Noncredit Outcomes	
Pell Award Recipients	1,582	Employed 1st Year After Training	93.0%
Average Pell Award per Student	\$4,713	Employed in Iowa	89.7%
Credit Outcomes		Median Wages Before Training	\$42,908
Conferred Associate Degrees	661	Median Wages After Training	\$48,820
Conferred Diplomas/Certificates	431	Transferred to Credit Education	7.6%

Top Ten CTE Programs by Completion

Program	Completions
Career and Technical Education Program Completions: Top Ten (2019-2023)	
Registered Nursing/Registered Nurse	457
Criminal Justice/Police Science	112
Agricultural/Farm Supplies Retailing and Wholesaling	90
Dental Assisting/Assistant	88
Dental Hygiene/Hygienist	79
Heating, Air Conditioning, Ventilation and Refrigeration Maintenance Technology	70
Physical Therapy Assistant	68
Environmental/Natural Resources Management and Policy, General	67
Respiratory Care Therapy/Therapist	59
Clinical/Medical Laboratory Technician	57

College Best Practice Highlight

Hawkeye is shifting select career and technical programs to competency-based education, allowing students to progress based on demonstrated skills rather than time in class. This model supports working adults, accelerates completion, and aligns instruction more closely with employer needs. The College is also working to align credit and noncredit programming with the goal of offering stackable credentials and crosswalks that allow students to enter and exit programs at multiple points.

FY27 Certified Budget Summary

The “published budgets” (or “certified budgets”) contain the “best” estimate of revenues and expenditures, many of which are unknown at the time of the budget development. Specifically, state general aid, tuition and fees and salary/benefits may remain undetermined.

The funds used for published and certified budgets are the Unrestricted General Fund (Fund 1), Restricted General Fund (Fund 2), the Plant Fund (Fund 7) and the Bond and Interest Fund (Fund 7). For comparative purposes, the FY26 re-estimated budget and the FY25 actual budget numbers are included as well.

Resources	General Funds FY 2026/2027 Budget	Plant Funds FY 2026/2027 Budget	Bonds & Interest Funds FY 2026/ 2027 Budget	Total of All Funds FY 2026/2027 Budget	FY 2025/2026 Re-Estimate	FY 2024/ 2025 Audited Actual
Total Resources	73,911,212	17,795,591	3,354,138	95,060,941	81,238,814	99,223,731
Total Expenditures	74,556,667	15,000,000	3,354,138	92,910,805	94,271,256	83,834,860
Net Resources minus Expenditures	-645,455	2,795,591	0	2,150,136	- 13,032,442	15,388,871
Beginning Fund Balance	22,295,313	4,386,367	0	26,681,680	39,714,122	24,325,251
Ending Fund Balance	21,649,858	7,181,958	0	28,831,816	26,681,680	39,714,122

Budget Context

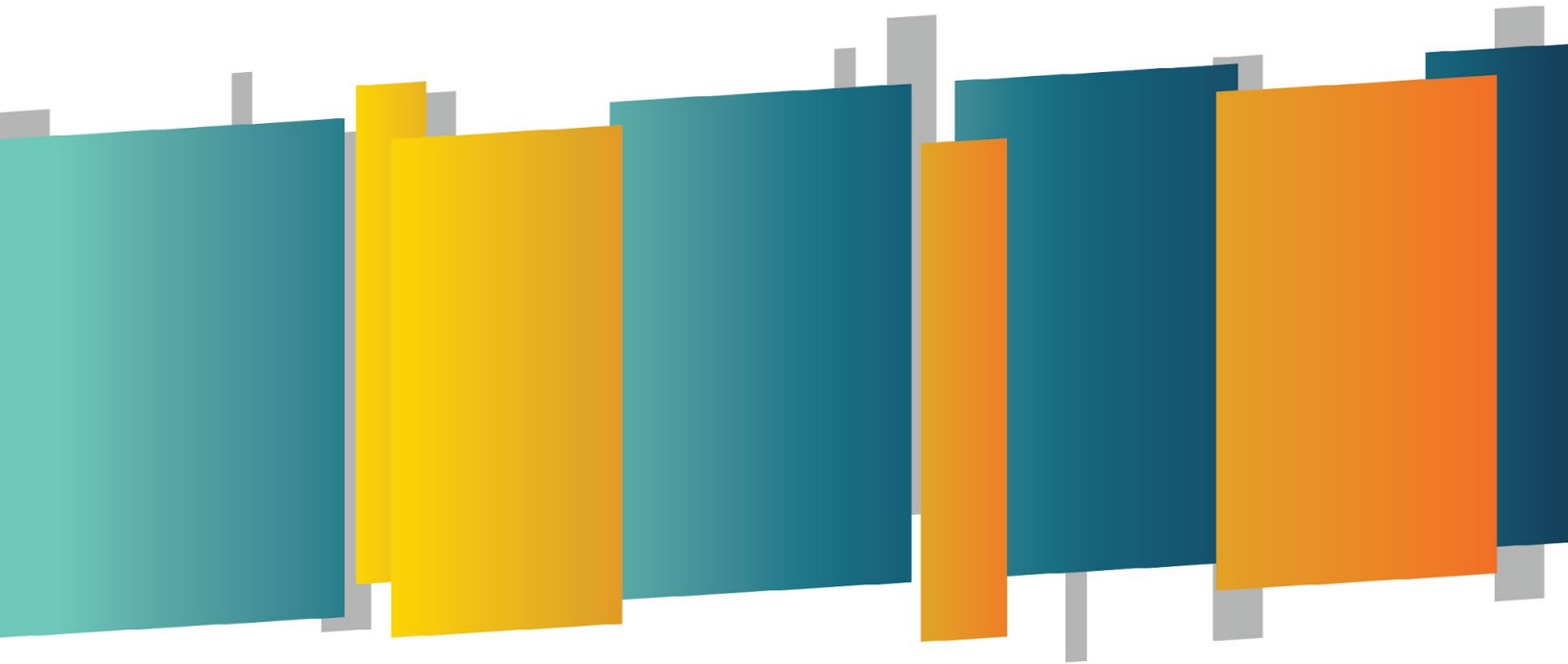
Hawkeye’s projected revenue increase reflects the anticipated issuance of \$15 million in General Obligation Bonds. Total expenditures are budgeted at \$1.3 million less than the FY26 re-estimated budget and \$9 million more than the FY25 audited total. The increase in expenditures is primarily driven by costs associated with the ERP SaaS implementation, ongoing construction projects (Butler Hall, Challenger Center, and Sustainable Construction), and planned equipment replacements.

Department's Recommendation

The Department recommends approval of the certified fiscal year 2027 budget as submitted as statutorily compliant with Iowa Code Section 260C.17.

May 14, 2026

Hawkeye Community College Fiscal Year 2027 Certified Budget Report



State of Iowa
Department of Education
Grimes State Office Building
400 E. 14th Street
Des Moines, IA 50319-0146

State Board of Education

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Division of Higher Education and Postsecondary Readiness

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Amy Gieseke, Chief
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Executive Summary

The Iowa Department of Education (Department), Bureau of Community Colleges annually prepares Iowa Community College Certified Budget Reports. These reports provide information to assist the Iowa State Board of Education (State Board) members in their role as outlined in Iowa Code section 260C.17, as follows:

“The board of directors of each merged area shall prepare an annual budget designating the proposed expenditures for operation of the community college. The board shall further designate the amounts, which are to be raised by local taxation and the amounts which are to be raised by other sources of revenue for the operation. The budget of each merged area shall be submitted to the state board no later than May 1 preceding the next fiscal year for approval. The state board shall review the proposed budget and shall, prior to June 1, either grant its approval or return the budget without approval with the comments of the state board attached to it. Any unapproved budget shall be resubmitted to the state board for final approval.”

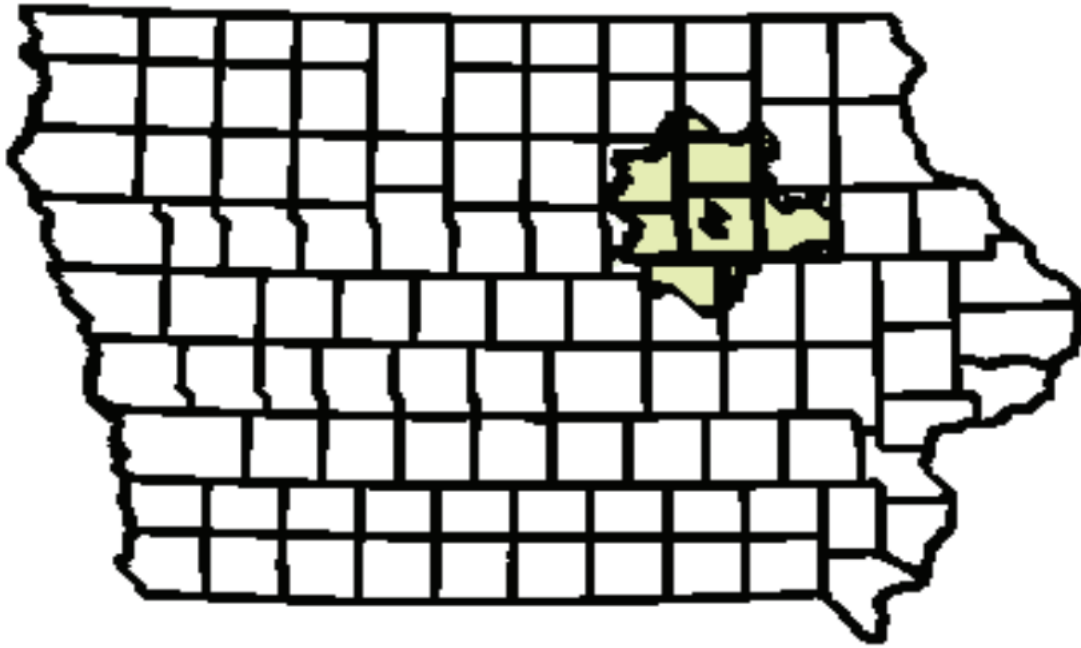
In accordance with Iowa Code, each community college’s projected budget must be reviewed and approved by the State Board on or before June 1 each year. At the time information for this report is requested from Iowa’s 15 community colleges, state general aid appropriations, tuition revenues and employee salaries may not be finalized for the next fiscal year. Only budget estimates can be provided. Hawkeye Community College (HCC) staff demonstrated their best attempts at preparing the following budget estimates for next year.

Report Overview

The report contains information relating to college location, tuition and fees, those served by the college, programs offered by the college, information on college faculty and staff, and certified budget information as provided by the community college.

College Location

Counties served: Benton, Black Hawk, Bremer, Buchanan, Butler, Chickasaw, Fayette, Floyd, Grundy, Tama



College Finances

An overview of tuition and fees for FY25 and FY26, total revenue and expenditures is provided below.

Table 1.1: In-State (Resident) Tuition and Fees

Tuition and Fees	FY25 Actual	FY26 Actual	Change
Resident Tuition	\$218	\$227	
Fees	\$7	\$7	
Cost of Enrollment	\$225	\$234	\$9 (4.0%)

Table 1.2: Out-of-State (Non-Resident) Tuition and Fees

Tuition and Fees	FY25 Actual	FY26 Actual	Change
Non-Resident Tuition	\$221	\$228	
Fees	\$7	\$7	
Cost of Enrollment	\$228	\$235	\$7 (3.1%)

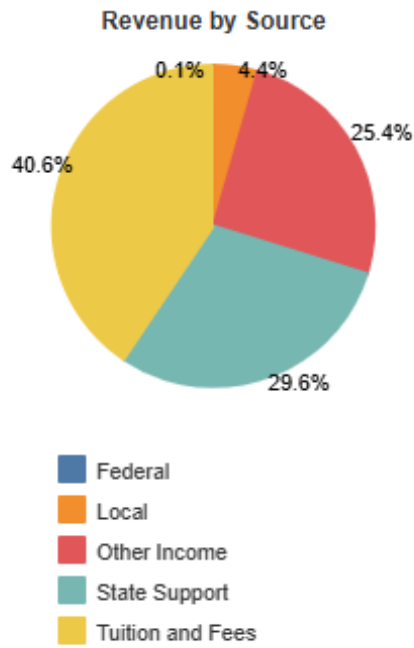
Total Revenues FY25

Total Revenue

\$53,608,912

Previous Year: ▲ 17.4%

Five-Year Average Change: ▲ 4.9%



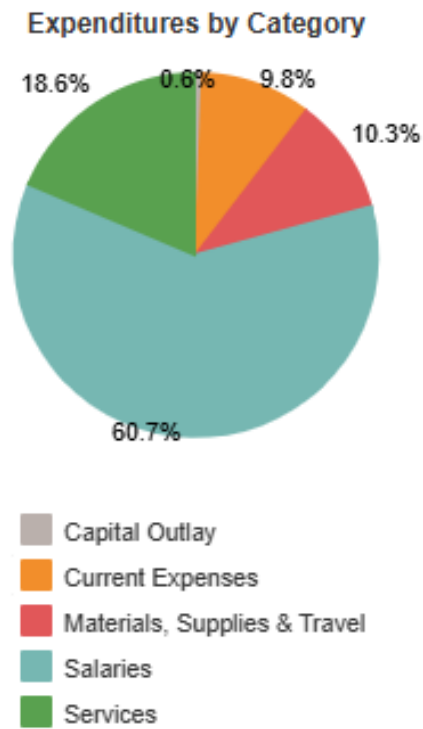
Total Expenditures FY25

Total Expenditures

\$52,906,907

Previous Year: ▲ 9.9%

Five-Year Average Change: ▲ 5.8%



Students

Information regarding credit and noncredit student enrollment is provided below.

Table 1.3: 2025 Credit student enrollment

Students	FY24 Actual
Credit student enrollment	6,954
Full-time students	20.7%
Part-time students	79.3%
Concurrent enrollment	48.8%
Career & Technical Education (CTE)	19.3%
Pell Recipients	1,582

Table 1.4: 2025 Noncredit student enrollment

Students	FY25 Actual
Noncredit student enrollment	9,738
Career and Technical Education (CTE)	4,909
Enrolled in CTE	50.4%
Adult Basic Education (ABE)	13.5%
Transferred to credit education	8.3%

Programs

Credit programs provided by Iowa's 15 community colleges fall under two general categories: arts and sciences (A&S) and career and technical education (CTE). The A&S programs are college parallel (transfer) programs of study designed to provide a strong general education component to satisfy the first two years of liberal arts and science requirements for a bachelor's degree. In accordance with Iowa Code, A&S programs consist of 60 to 64 credit hours and culminate in an Associate of Arts (AA) or an Associate of Science (AS) degree, the latter consisting of at least 20 math and science credits. These degrees are intended to prepare students to transfer into four-year colleges or universities with junior standing.

Noncredit programs consist of a variety of instructional offerings, including personal and academic basic development, workforce preparation skill development, technical courses directly related to specific industry-based work opportunities, continuing education for recertification and licensure and courses to pursue special interests.

Table 1.5: Top Ten CTE Programs by Completion

Program	Years	Completions	Median Annual Wages
Registered Nursing/Registered Nurse	2019-2023	457	\$57,404
Criminal Justice/Political Science	2019-2023	112	\$52,242
Agricultural/Farm Supplies Retailing and Wholesaling	2019-2023	90	\$47,084
Dental Assisting/Assistant	2019-2023	88	\$34,152
Dental Hygiene/Hygienist	2019-2023	79	\$60,748

Heating, Air Conditioning, Ventilation and Refrigeration Maintenance Technology	2019-2023	70	\$42,700
Physical Therapy Assistant	2019-2023	68	\$32,572
Environmental/Natural Resources Management and Policy, General	2019-2023	67	\$35,643
Respiratory Care Therapy/Therapist	2019-2023	59	\$58,555
Clinical/Medical Laboratory Technician	2019-2023	57	\$52,132

Faculty and Staff

Information about the college's organizational structure, including specific positions, is provided below.

Organizational Chart

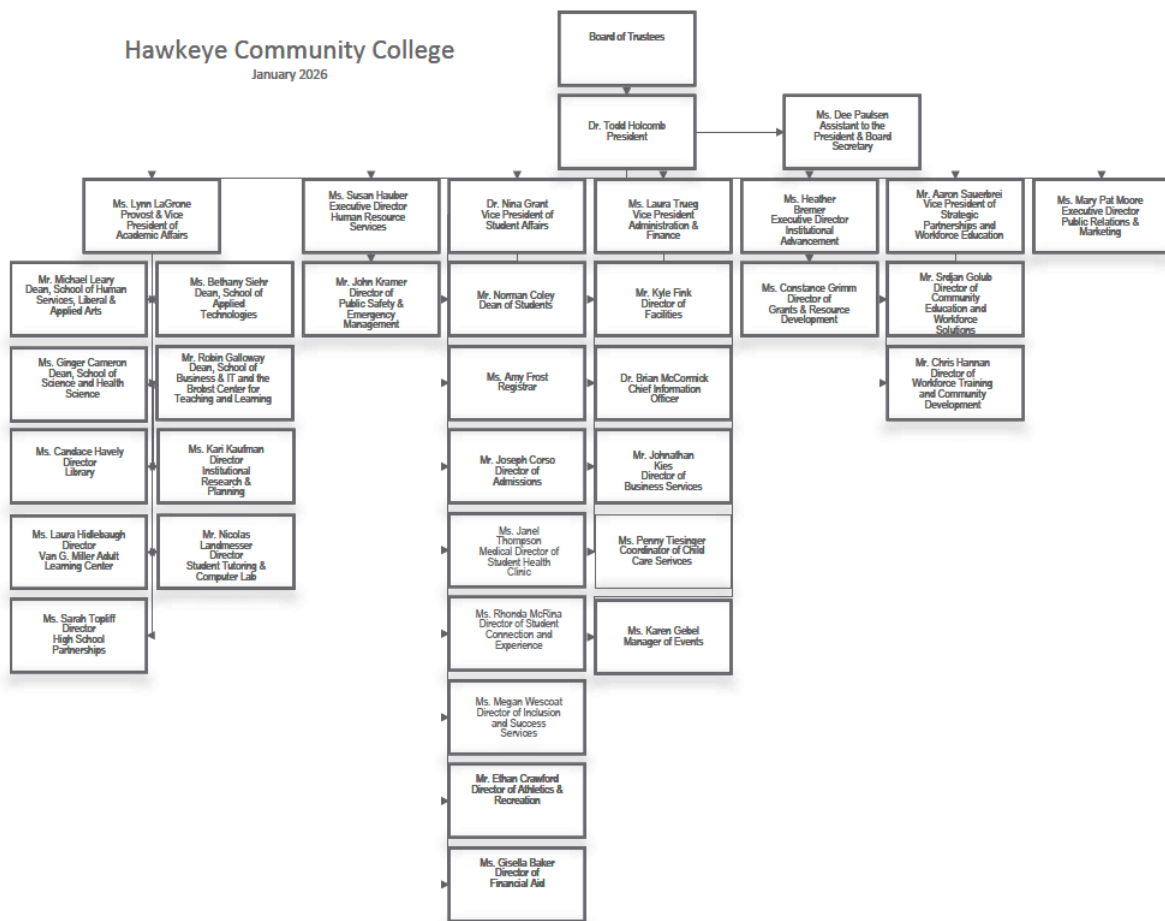


Table 2.1: College Administration

Chief executive officer and the cabinet and/or administrative team.

College Administration	FY25 Actual
Full-time Administrative	9
Part-time Administrative	0
Temporary Administrative	0
Adjunct Administrative	0
Total College Administration	9

Table 2.2: Credit Faculty

Personnel involved in direct instructional (for credit course) contact with students, including counselors, librarians and tutors, if the principal activity (50% or more of their time) is instructional.

Faculty	FY25 Actual
Full-time Faculty	138
Part-time Faculty	22
Temporary Faculty	0
Adjunct Faculty	172
Total Faculty	332

Table 2.3: Noncredit Faculty

Personnel involved in full-time direct instructional (for noncredit course) contact with students.

Noncredit Faculty	FY25 Actual
Full-time Noncredit Faculty	2
Part-time Noncredit Faculty	0
Temporary Noncredit Faculty	0
Adjunct Noncredit Faculty	0

Total Noncredit Faculty	2
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Table 2.4: Professional Staff

Persons employed for the primary purpose of performing academic support, student services, and institutional support activities. Includes all data processing staff (non-data entry), media support staff and business office personnel.

Professional Staff	FY25 Actual
Full-time Professional Staff	186
Part-time Professional Staff	55
Temporary Professional Staff	31
Adjunct Professional Staff	0
Total Professional Staff	272

Table 2.5: Clerical Staff

Persons whose assignments are typically associated with clerical activities and/or specifically secretarial in nature. Include personnel who are responsible for internal and external communications, recording and retrieving data (other than computer programmers) and/or information and other paperwork required in an office.

Clerical Staff	FY25 Actual
Full-time Clerical	34

Part-time Clerical	10
Temporary Clerical	15
Adjunct Clerical	0
Total Clerical Staff	59

Table 2.6: Service Staff

Includes maintenance and repair staff, machine operators, vehicle drivers and security.

Professional Staff	FY25 Actual
Full-time Service Staff	2
Part-time Service Staff	11
Temporary Service Staff	77
Adjunct Service Staff	0
Total Service Staff	90

Fiscal Detail

Table 3.1: HCC Adopted Budget and Certification of Community College Taxes

Estimated Tax Levies Completed by the Community College Tax Levies Adopted		Estimated Dollars Necessary to be Raised by Property Tax AND Utility Replacement Tax	Approved Tax Rate	Property Taxes Levied	Estimated Utility Replacement Dollars
Unrestricted General	1	2,377,091	0.20250	2,320,686	56,405
Restricted General	2				
Unemployment Compensation	3	15,000	0.00128	14,669	331
Tort Liability	4	550,000	0.04685	536,909	13,091
Insurance	5	5,800,000	0.49409	5,662,359	137,641
Early Retirement	6	800,000	0.06815	781,011	18,989
Equipment Replacement	7	1,056,485	0.09000	1,031,416	25,069
Cash Reserve	8				
Standby	9	0	0.00000	0	0
Total General Funds	10	10,598,576	0.90287	10,347,050	251,526
Plant Funds	11	2,377,091	0.20250	2,320,686	56,405
Bonds & Interest Funds	12	3,281,824	0.25000	3,212,188	69,636
Grand Total - All Funds	13	16,257,491	1.35537	15,879,924	377,567

Taxable Valuation	WITH Gas & Electric Utilities	11,738,721,077	WITHOUT Gas & Electric	11,460,177,454
Tax Increment Valuation	WITH Gas & Electric Utilities	1,388,573,960	WITHOUT Gas & Electric	1,388,573,960
Debt Service Valuation	WITH Gas & Electric Utilities	13,127,295,037	WITHOUT Gas & Electric	12,848,751,414

Table 3.2: HCC Long Term Debt - Fiscal Year July 1, 2026 – June 30, 2027

	Series Name (A)	Original Amount of Issue (B)	Original Principal Due (C)	Original Interest Due (D)	Subtotal Original Obligation Due (C) + (D) = (E)	Bond Administration Costs (F)	Payment Reduction due to Principal Surplus Levied in Prior Years (G)	Interest Savings from Surplus Levy (H)	Amount Paid from Other Sources & Fund Balance in Appropriate Fund (I)	Net Amount Levied for this Fiscal Year (E) + (F) - (G) - (H) - (I) = (J)
1	2025	20,000,000	2,495,000	666,000	3,161,000	600				3,161,600
2	2026	120,000	120,000	0	120,000	224				120,224
3					0					0
4					0					0
5					0					0
Totals		20,120,000	2,615,000	666,000	3,281,000	824	0	0	0	3,281,824

Table 3.3: HCC Supplemental Detail Resources– Actual FY 2024/2025

Resources		Unrestricted	Restricted	Unemployment	Tort Liability	Insurance	Early Retirement	Equipment Replacement	Cash Reserve	Standby	Plant Funds	Bond & Interest Funds	Total
Taxes Levied on Property	1	2,273,727		13,811	298,448	4,881,272	419,376	1,010,546			2,273,727	2,685,581	13,856,488
Utility Replacement Tax	2	77,244		469	10,139	165,829	14,247	34,331			77,244	91,236	470,739
400-409 Student Fees	3	2,281,694											2,281,694
410-414 Tuition	4	20,686,978											20,686,978
421-424 State Aid	5	15,608,099											15,608,099
429 Other State Aid	6	261,754	2,038,410								400,000		2,700,164
430-449 Federal Aid	7	7,565	4,516,045								766,190		5,289,800
450-469 Sales-Service	8	226,317	2,447,998										2,674,315
470-499 Other	9	7,188,780	2,219,742			13,026					1,591,062	257,844	11,270,454
480 Proceeds from Certificates	10		4,385,000								20,000,000		24,385,000
Total Resources	11	48,612,158	15,607,195	14,280	308,587	5,060,127	433,623	1,044,877	0	0	25,108,223	3,034,661	99,223,731
Beginning Fund Balance	12	10,609,244	6,783,645	163,316	54,265	2,339,473	12,205	1,341,219	366,380	0	2,639,698	15,806	24,325,251

Table 3.4: HCC Supplemental Detail Expenditures – Actual FY 2024/2025

Expenditures		Unrestricted	Restricted	Unemployment	Tort Liability	Insurance	Early Retirement	Equipment Replacement	Cash Reserve	Standby	Plant Funds	Bond & Interest Funds	Total
1000 Liberal Arts and Sciences	1	6,715,427	76,041					57,425					6,848,893
2000 Vocational and Technical	2	10,437,849	1,889,466					334,554					12,661,869
3000 Adult Education	3	5,707,601	3,468,660										9,176,261
4000 Cooperative Programs/Services	4	76,183	8,991,694										9,067,877
5000 Administration	5	2,314,784	56,724										2,371,508
6000 Student Services	6	4,784,132	159,766										4,943,898
7000 Learning Resources	7	820,025											820,025
8000 Physical Plant	8	3,967,407			476,330	4,748,883					9,758,279	3,052,463	22,003,362
9000 General Institution	9	13,245,311	803,233	2,819			515,489				1,344,115	30,200	15,941,167
Total Expenditures	10	48,068,719	15,445,584	2,819	476,330	4,748,883	515,489	391,979	0	0	11,102,394	3,082,663	83,834,860
Ending Fund Balance	11	1,152,683	6,945,256	174,777	113,478	2,650,717	-69,661	1,994,117	366,380	0	16,645,527	-32,196	39,714,122

Table 3.5: HCC Supplemental Detail Resources – Re-Estimated FY 2025/2026

Resources		Unrestricted	Restricted	Unemployment	Tort Liability	Insurance	Early Retirement	Equipment Replacement	Cash Reserve	Standby	Plant Funds	Bond & Interest Funds	Total
Taxes Levied on Property	1	2,269,453		11,207	392,251	5,099,266	560,359	1,008,646		0	2,269,453	3,096,794	14,707,429
Utility Replacement Tax	2	52,887		261	9,141	118,830	13,058	23,505		0	52,887	65,206	335,775
400-409 Student Fees	3	1,789,636											1,789,636
410-414 Tuition	4	21,273,139											21,273,139
421-424 State Aid	5	15,856,260											15,856,260
429 Other State Aid	6	385,629	2,301,755	91	3,197	41,567	4,568	8,222			418,500		3,163,529
430-449 Federal Aid	7	1,668,089	7,839,059										9,507,148
450-469 Sales-Service	8	280,440	364,761										645,201
470-499 Other	9	5,936,123	4,652,260									72,314	10,660,697
480 Proceeds from Certificates	10		3,300,000										3,300,000
Total Resources	11	49,511,656	18,457,835	11,559	404,589	5,259,663	577,985	1,040,373	0	0	2,740,840	3,234,314	81,238,814
Beginning Fund Balance	12	11,152,683	6,945,256	174,777	-113,478	2,650,717	-69,661	1,994,117	366,380	0	16,645,527	-32,196	39,714,122

Table 3.6: HCC Supplemental Detail Expenditures – Re-Estimated FY 2025/2026

		Unrestricted	Restricted	Unemployment	Tort Liability	Insurance	Early Retirement	Equipment Replacement	Cash Reserve	Standby	Plant Funds	Bond & Interest funds	Total
1000 Liberal Arts and Sciences	1	6,917,012	91,869					665,475					7,674,356
2000 Vocational and Technical	2	10,751,175	2,282,748					665,475					13,699,398
3000 Adult Education	3	5,878,933	4,190,641										10,069,574
4000 Cooperative Programs/Services	4	78,470	10,863,263										10,941,733
5000 Administration	5	2,384,269	68,531										2,452,800
6000 Student Services	6	4,927,743	193,020										5,120,763
7000 Learning Resources	7	844,641	0										844,641
8000 Physical Plant	8	4,086,501	0		404,589	5,641,567					15,000,000	3,202,118	28,334,775
9000 General Institution	9	13,642,911	970,422	11,559			508,324						15,133,216
Total Expenditures	10	49,511,655	18,660,494	11,559	404,589	5,641,567	508,324	1,330,950	0	0	15,000,000	3,202,118	94,271,256
Ending Fund Balance	11	11,152,684	6,742,597	174,777	-113,478	2,268,813	0	1,703,540	366,380	0	4,386,367	0	26,681,680

Table 3.7: HCC Supplemental Detail Resources – Fiscal Year July 1, 2026 – June 30, 2027

Resources		Unrestricted	Restricted	Unemployment	Tort Liability	Insurance	Early Retirement	Equipment Replacement	Cash Reserve	Standby	Plant Funds	Bond & Interest Funds	Total
Taxes Levied on Property	1	2,320,686		14,669	536,909	5,662,359	781,011	1,031,416		0	2,320,686	3,212,188	15,879,924
Utility Replacement Tax	2	56,405		331	13,091	137,641	18,989	25,069		0	56,405	69,636	377,567
400-409 Student Fees	3	1,843,325											1,843,325
410-414 Tuition	4	21,911,333											21,911,333
421-424 State Aid	5	16,649,073									400,000		17,049,073
429 Other State Aid	6	385,629	2,370,808	91	3,197	41,567	4,568	8,222			18,500		2,832,582
430-449 Federal Aid	7		4,224,231										4,224,231
450-469 Sales-Service	8	288,853	375,704										664,557
470-499 Other	9	6,114,207	4,791,828									72,314	10,978,349
480 Proceeds from Certificates	10		4,300,000								15,000,000		19,300,000
Total Resources	11	49,569,511	16,062,571	15,091	553,197	5,841,567	804,568	1,064,707	0	0	17,795,591	3,354,138	95,060,941
Beginning Fund Balance	12	11,152,684	6,742,597	174,777	- 113,478	2,268,813	0	1,703,540	366,380	0	4,386,367	0	26,681,680

Table 3.8: HCC Supplemental Detail Expenditures – Fiscal Year July 1, 2026 – June 30, 2027

Expenditures		Unrestricted	Restricted	Unemployment	Tort Liability	Insurance	Early Retirement	Equipment Replacement	Cash Reserve	Standby	Plant Funds	Bond & Interest Funds	Total
1000 Liberal Arts and Sciences	1	6,925,095	57,909					800,000					7,783,004
2000 Vocational and Technical	2	10,763,738	1,438,921					800,000					13,002,659
3000 Adult Education	3	5,885,802	2,641,555										8,527,357
4000 Cooperative Programs/Services	4	78,562	11,147,616										11,226,178
5000 Administration	5	2,387,055	43,198										2,430,253
6000 Student Services	6	4,933,501	121,669										5,055,170
7000 Learning Resources	7	845,627											845,627
8000 Physical Plant	8	4,091,276			404,589	700,000					15,000,000	3,354,138	23,550,003
9000 General Institution	9	13,658,853	611,701	20,000		5,500,000	700,000						20,490,554
Total Expenditures	10	49,569,509	16,062,569	20,000	404,589	6,200,000	700,000	1,600,000	0	0	15,000,000	3,354,138	92,910,805
Ending Fund Balance	11	11,152,686	6,742,599	169,868	35,130	1,910,380	104,568	1,168,247	366,380	0	7,181,958	0	28,831,816

Table 3.9: HCC Adopted Budget Summary – Budget Estimate – Fiscal Year July 1, 2026 – June 30, 2027

Resources:		General Funds FY 2026/2027 Budget	Plant Funds FY 2026/2027 Budget	Bonds & Interest Funds FY 2026/2027 Budget	Total of All Funds FY 2026/2027 Budget	FY 2025/2026 Re- Estimated Budget	FY 2024/2025 Audited Actual
Taxes Levied on Property	1	10,347,050	2,320,686	3,212,188	15,879,924	14,707,429	13,856,488
Utility Replacement Tax	2	251,526	56,405	69,636	377,567	335,775	470,739
Student Fees	3	1,843,325	0	0	1,843,325	1,789,636	2,281,694
Tuition	4	21,911,333	0	0	21,911,333	21,273,139	20,686,978
State Aid	5	16,649,073	400,000	0	17,049,073	15,856,260	15,608,099
Other State Aid	6	2,814,082	18,500	0	2,832,582	3,163,529	2,700,164
Federal Aid	7	4,224,231	0	0	4,224,231	9,507,148	5,289,800
Sales-Service	8	664,557	0	0	664,557	645,201	2,674,315
Other	9	10,906,035	0	72,314	10,978,349	10,660,697	11,270,454
Proceeds from Certificates	10	4,300,000	15,000,000	0	19,300,000	3,300,000	24,385,000
Total Resources	11	73,911,212	17,795,591	3,354,138	95,060,941	81,238,814	99,223,731
Expenditures:							
Liberal Arts and Sciences	12	7,783,004	0	0	7,783,004	7,674,356	6,848,893
Vocational and Technical	13	13,002,659	0	0	13,002,659	13,699,398	12,661,869
Adult Education	14	8,527,357	0	0	8,527,357	10,069,574	9,176,261
Cooperative Programs/Services	15	11,226,178	0	0	11,226,178	10,941,733	9,067,877
Administration	16	2,430,253	0	0	2,430,253	2,452,800	2,371,508
Student Services	17	5,055,170	0	0	5,055,170	5,120,763	4,943,898
Learning Resources	18	845,627	0	0	845,627	844,641	820,025
Physical Plant	19	5,195,865	15,000,000	3,354,138	23,550,003	28,334,775	22,003,362
General Institution	20	20,490,554	0	0	20,490,554	15,133,216	15,941,167
Total Expenditures	21	74,556,667	15,000,000	3,354,138	92,910,805	94,271,256	83,834,860
Net Resources minus Expenditures	22	-645,455	2,795,591	0	2,150,136	-13,032,442	15,388,871
Beginning Fund Balance	23	22,295,313	4,386,367	0	26,681,680	39,714,122	24,325,251
Ending Fund Balance	24	21,649,858	7,181,958	0	28,831,816	26,681,680	39,714,122

College Highlight for AY 26-27

Please provide a description of a good practice you've recently implemented that you think has applicability statewide.

Hawkeye is shifting select career and technical programs to competency-based education, allowing students to progress based on demonstrated skills rather than time in class. This model supports working adults, accelerates completion, and aligns instruction more closely with employer needs. The College is also working to align credit and noncredit programming with the goal of offering stackable credentials and crosswalks that allow students to enter and exit programs at multiple points.

Major Strategic Priorities for AY 26-27

Please provide a list of some of the college's major strategic priorities (as example, breaking ground on a new building; selling an underutilized building; refurbishing to align space to new, in-demand CTE program, starting a new academic program; winding down a low-enrollment program, etc.)

Major strategic priorities for FY27 at Hawkeye Community College center on embracing innovation and technology. The College is implementing a cloud-based ERP SaaS solution to improve operational efficiency and strengthen cybersecurity. To help combat student identity theft, Hawkeye is also investing in new software that provides additional safeguards.

In addition, the College is dedicating time and resources to improving ADA digital accessibility to ensure compliance with new regulations. Hawkeye is also transitioning many Career and Technical Education (CTE) programs to competency-based education while investing in additional equipment and lab assistants to support hands-on learning. Hawkeye is currently in the midst of a three-year addition and renovation of Butler Hall. This project will transform the facility into a state-of-the-art center for apprenticeships and skilled trades. Programs including Auto & Diesel Mechanics, Automotive Technology, Electrical Construction, HVAC, Plumbing, and Welding will benefit from renovated spaces and updated technology.

In FY27, the College will also complete construction of a new 8,000-square-foot pre-engineered metal building to house the Sustainable Construction program. Additionally, FY27 marks the beginning of Bremer Hall renovations to create a Challenger Center, which will provide immersive STEM education opportunities for junior high students from across Iowa.

In FY27, the College will sunset its Electronics Engineering Technology program due to low enrollment. Current second-year students will be able to complete the program, but no new students will be admitted. At the same time, Hawkeye is expanding its EMS program by offering additional courses through articulation agreements with NIACC and Iowa Valley, as well as increasing Critical Care course offerings to meet workforce demand.