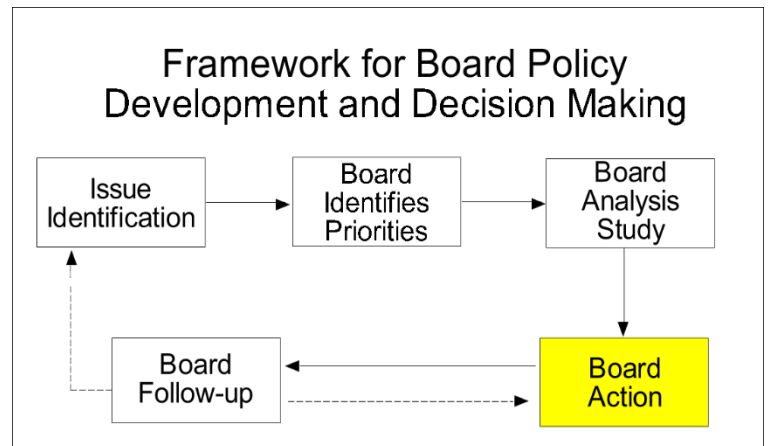


Iowa State Board of Education

Executive Summary

May 8, 2025



Agenda Item: Fiscal Year 2026 Certified Budget Approval - Hawkeye Community College

State Board Priority: Goal 4

State Board Role/Authority: Iowa Code Chapter 260C.17

Presenter(s): Amy Gieseke, Chief
Bureau of Community Colleges

Todd Holcomb, President
Hawkeye Community College

Daniel Gillen, Vice President - Administration & Finance
Hawkeye Community College

Attachment(s): Two

Recommendation: It is recommended that the State Board approve the Hawkeye Community College Fiscal Year 26 Certified Budget Report as provided.

Background: The State Board has statutory responsibility for approval of the community college certified budgets. The annual certified budget report is prepared by the Department of Education each year, along with staff from the colleges, in an effort to provide the State Board with background information necessary to review and approve these budgets.

Hawkeye Community College (HCC) FY26 Certified Budget Report Summary

President: Todd Holcomb
Chief Financial Officer Name: Daniel Gillen
Administrative Center: Waterloo
Total Number of Campuses/Locations: 8

- Campuses: 1
- Additional locations/centers: 5
- High school locations: 2

Area Number: 7
Year Established: 1966
Total Number of Employees: 641 (353 full-time)
Counties Served: 10
School Districts Served: 21
FY25 State General Aid (SGA): \$15,608,101

2023-2024 Student Profile

Credit Overview		Noncredit Overview	
Credit Student Enrollment	6,445	Noncredit Student Enrollment	9,741
Average Age, Years	20.4	Average Age, Years	36.3
Percent Enrolled Full-Time	21.9%	Average Contact Hours/Student	102.3
Percent Enrolled Part-Time	78.1%	Career and Technical Education (CTE)	4,471
Average Credits/Student/Year	13.7	Percent Enrolled in CTE	47.1%
Percent Enrolled Career and Technical Education (CTE)	22.2%	Adult Basic Education (ABE)	1,493
Percent Enrolled Other (A&S, AGS No Program of Study)	77.8%	Percent Enrolled in ABE	15.3%
Percent Concurrent Enrollment	48.4%	Percent Enrolled Other	37.6%
Tuition and Fees, Average/Credit	\$218	Noncredit Outcomes	
Pell Award Recipients	1,222	Employed 1st Year After Training	92.7%
Average Pell Award per Student	\$4,390	Employed in Iowa	94.3%
Credit Outcomes		Median Wages Before Training	\$42,532
Conferred Associate Degrees	669	Median Wages After Training	\$49,836
Conferred Diplomas/Certificates	279	Transferred to Credit Education	7.7%

Credit Program Completions

Program	Completions
Associate of Arts and Associate of Science (2019-2023)	1598
Career and Technical Education Program Completions: Top Ten (2018-2022)	
Registered Nursing/Registered Nurse	478
Agricultural/Farm Supplies Retailing and Wholesaling	148
Environmental/Natural Resources Management and Policy, General	122
Criminal Justice/Police Science	118
Child Care Provider/Assistant	97
Animal/Livestock Husbandry and Production	96
Computer Systems Networking and Telecommunications	92
Dental Hygiene/Hygienist	85
Dental Assisting/Assistant	82
Welding Technology/Welder	79

College Best Practice Highlight

Hawkeye Community College has implemented a Cares Team to support students facing challenges that impact their ability to succeed in college. These barriers often include financial hardship, health issues, mental health concerns, food and housing insecurity, childcare, and transportation.

Faculty, staff, family members, or friends can refer a student to the Cares Team. Once a referral is made, our full-time Student Care Coordinator meets with the student to identify areas of concern. In collaboration with the team, the Student Care Coordinator develops a personalized support plan and connects the students with both on-campus resources and community partners.

FY26 Certified Budget Summary

The “published budgets” (or “certified budgets”) contain the “best” estimate of revenues and expenditures, many of which are unknown at the time of the budget development. Specifically, state general aid, tuition and fees and salary/benefits may remain undetermined.

The funds used for published and certified budgets are the Unrestricted General Fund (Fund 1), Restricted General Fund (Fund 2), the Plant Fund (Fund 7) and the Bond and Interest Fund (Fund 7). For comparative purposes, the FY25 re-estimated budget and the FY24 actual budget numbers are included as well.

Resources	General Funds FY 2025/2026 Budget	Plant Funds FY 2025/2026 Budget	Bonds & Interest Funds FY 2025/ 2026 Budget	Total of All Funds FY 2025/2026 Budget	FY 2024/2025 Re-Estimate	FY 2023/ 2024 Audited Actual
Total Resources	70,745,033	2,340,840	3,162,000	76,247,873	94,800,005	74,719,614
Total Expenditures	71,439,719	15,000,000	3,162,000	89,601,719	82,748,313	75,801,626
Net Resources minus Expenditures	-694,686	-12,659,160	0	-13,353,846	12,051,692	-1,082,012
Beginning Fund Balance	24,820,416	16,297,840	0	41,118,256	29,066,564	30,148,576
Ending Fund Balance	24,125,730	3,638,680	0	27,764,410	41,118,256	29,066,564

Department's Recommendation

The Department recommends approval of the certified fiscal year 2026 budget as submitted as statutorily compliant with Iowa Code Section 260C.17.

May 8, 2025

Hawkeye Community College (HCC) FY26 Certified Budget Report



State of Iowa
Department of Education
Grimes State Office Building
400 E. 14th Street
Des Moines, IA 50319-0146

State Board of Education

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Division of Higher Education Bureau of Community Colleges

Amy Gieseke, Bureau Chief
Kayli Sampson, Administrative Consultant Policy and Finance

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Executive Summary

The Iowa Department of Education (Department), Bureau of Community Colleges annually prepares Iowa Community College Certified Budget Reports. These reports provide information to assist the Iowa State Board of Education (State Board) members in their role as outlined in Iowa Code chapter 260C.17, as follows:

“The board of directors of each merged area shall prepare an annual budget designating the proposed expenditures for operation of the community college. The board shall further designate the amounts, which are to be raised by local taxation and the amounts which are to be raised by other sources of revenue for the operation. The budget of each merged area shall be submitted to the state board no later than May 1 preceding the next fiscal year for approval. The state board shall review the proposed budget and shall, prior to June 1, either grant its approval or return the budget without approval with the comments of the state board attached to it. Any unapproved budget shall be resubmitted to the state board for final approval.”

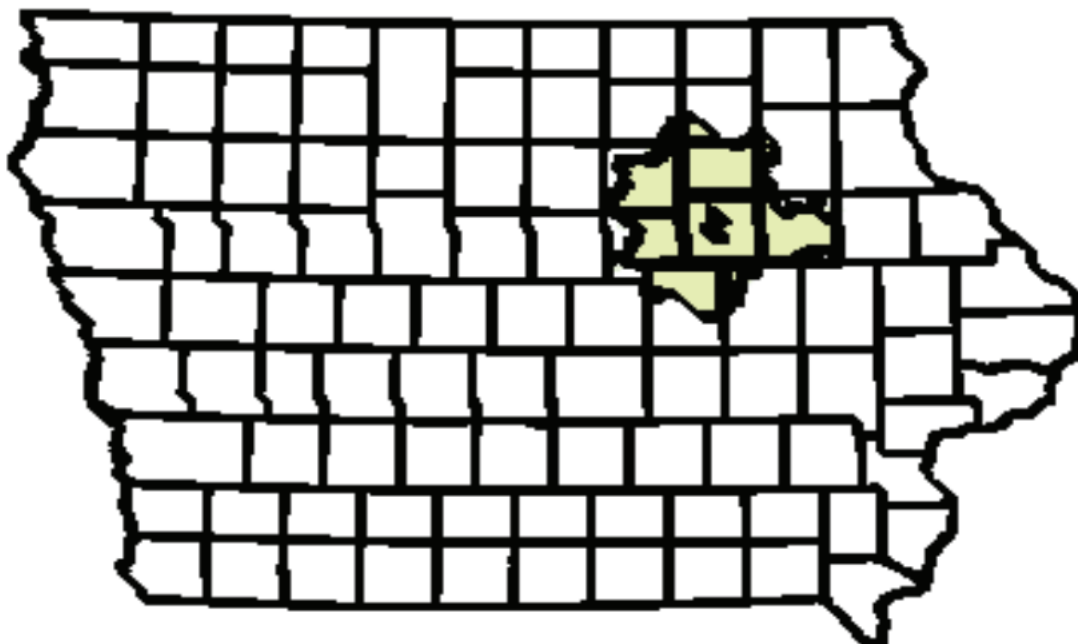
In accordance with Iowa Code, each community college’s projected budget must be reviewed and approved by the State Board on or before June 1 each year. At the time information for this report is requested from Iowa’s 15 community colleges, state general aid appropriations, tuition revenues and employee salaries may not be finalized for the next fiscal year. Only budget estimates can be provided. Community college staff demonstrated their best attempts at preparing the following budget estimates for next year.

Report Overview

The report contains information relating to college location, tuition and fees, those served by the college, programs offered by the college, information on college faculty and staff, and certified budget information as provided by the community college.

College Location

Counties served: Benton, Black Hawk, Bremer, Buchanan, Butler, Chickasaw, Fayette, Floyd, Grundy, Tama



College Finances

An overview of tuition and fees for the 2024 and 2025 academic years, total revenue and expenditures is provided below.

Table 1.1: In-State (Resident) Tuition and Fees

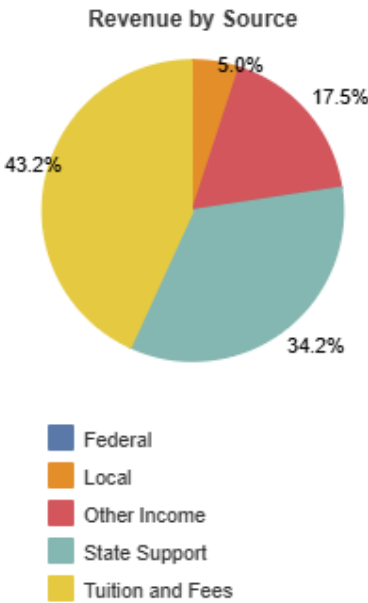
Tuition and Fees	FY24 Actual	FY25 Actual	Change
Resident Tuition	\$211	\$218	
Fees	\$6.50	\$7	
Cost of Enrollment	\$217.50	\$225	\$7.50 (3.4%)

Table 1.2: Out-of-State (Non-Resident) Tuition and Fees

Tuition and Fees	FY24 Actual	FY25 Actual	Change
Non-Resident Tuition	\$221	\$221	
Fees	\$6.50	\$7	
Cost of Enrollment	\$227.50	\$228.00	\$0.50 (0.2%)

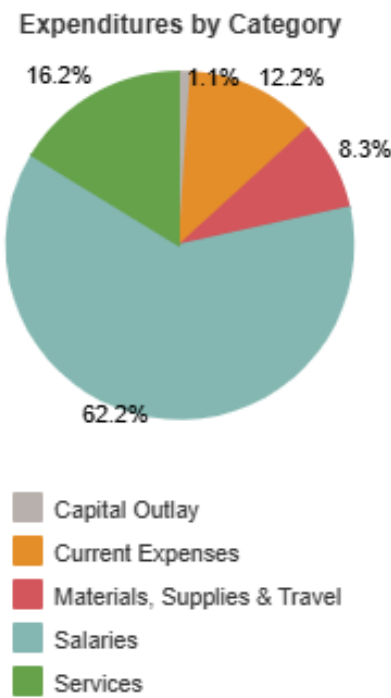
Total Revenues FY24

Total Revenue
\$45,669,743
Previous Year: ▲ 2.0%
Five-Year Average Change: ▲ 4.0%



Total Expenditures FY24

Total Expenditures
\$48,119,300
Previous Year: ▲ 7.4%
Five-Year Average Change: ▲ 6.5%



Students

Information regarding credit and non-credit student enrollment is provided below.

Table 1.3: 2024 Credit student enrollment

Students	FY24 Actual
Credit student enrollment	6,445
Full time students	21.9%
Part time students	78.1%
Concurrent enrollment	48.4%
Career & Technical Education (CTE)	22.2%
Pell Recipients	1,222

Table 1.4: 2024 Noncredit student enrollment

Students	FY24 Actual
Noncredit student enrollment	9,741
Career and Technical Education (CTE)	4,471
Enrolled in CTE	47.1%
Adult Basic Education (ABE)	15.3%
Transferred to credit education	7.7%

Programs

Credit programs provided by Iowa's 15 community colleges fall under two general categories: arts and sciences (A&S) and career and technical education (CTE). The A&S programs are college parallel (transfer) programs of study designed to provide a strong general education component to satisfy the first two years of liberal arts and science requirements for a bachelor's degree. In accordance with Iowa Code, A&S programs consist of 60 to 64 credit hours and culminate in an Associate of Arts (AA) or an Associate of Science (AS) degree, the latter consisting of at least 20 math and science credits. These degrees are intended to prepare students to transfer into four-year colleges or universities with junior standing.

Noncredit programs consist of a variety of instructional offerings, including personal and academic basic development, workforce preparation skill development, technical courses directly related to specific industry-based work opportunities, continuing education for recertification and licensure and courses to pursue special interests.

Table 1.5: Top Ten CTE Programs by Completion

Program	Years	Completions	Median Annual Wages
Registered Nursing/Registered Nurse	2018-2022	478	\$53,422
Agricultural/Farm Supplies Retailing and Wholesaling	2018-2022	148	\$49,481
Environmental/Natural Resources Management and Policy, General	2018-2022	122	\$29,434
Criminal Justice/Political Science	2018-2022	118	\$50,425
Child Care Provider/Assistant	2018-2022	97	\$30,215
Animal/Livestock Husbandry and Production	2018-2022	96	\$30,566
Computer Systems Networking and Telecommunications	2018-2022	92	\$48,634
Dental Hygiene/Hygienist	2018-2022	85	\$58,826
Dental Assisting/Assistant	2018-2022	82	\$32,318
Welding Technology/Welder	2018-2022	79	\$45,683

Faculty and Staff

Information about the college’s organizational structure, including specific positions, is provided below.

Organizational Chart

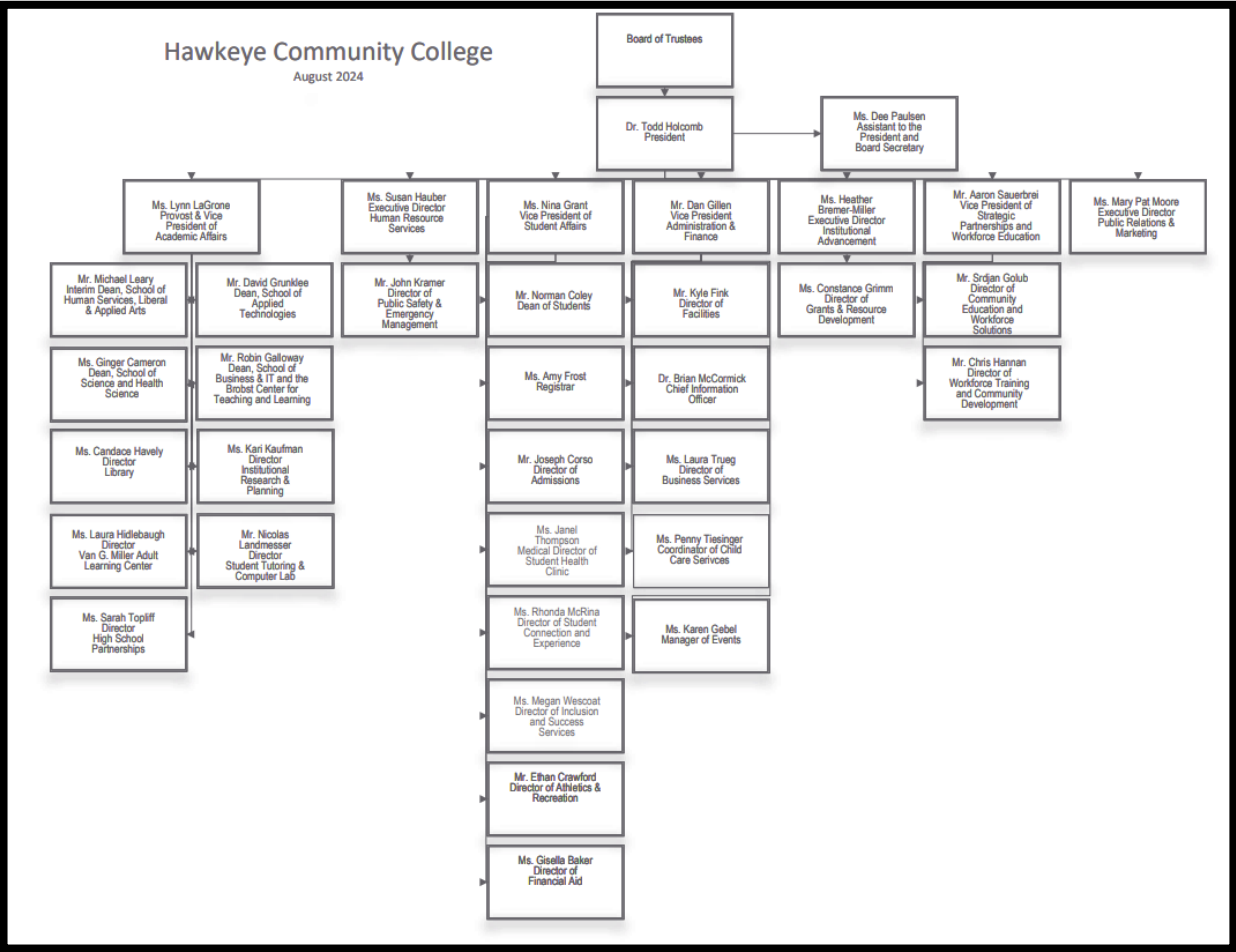


Table 2.1: College Administration

Chief executive officer and the cabinet and/or administrative team.

College Administration	FY24 Actual
Full-time Administrative	8
Part-time Administrative	0
Temp Administrative	0
Adjunct Administrative	0
Total College Administration	8

Table 2.2: Credit Faculty

Personnel involved in direct instructional (for credit course) contact with students, including counselors, librarians, and tutors, if the principal activity (50% or more their time) is instructional.

Faculty	FY24 Actual
Full-time Faculty	126
Part-time Faculty	15
Temp Faculty	0
Adjunct Faculty	150
Total Faculty	291

Table 2.3: Noncredit Faculty

Personnel involved in full-time direct instructional (for non-credit course) contact with students.

Noncredit Faculty	FY24 Actual
Full-time Noncredit Faculty	1
Part-time Noncredit Faculty	0
Temp Noncredit Faculty	0
Adjunct Noncredit Faculty	0
Total Noncredit Faculty	1

Table 2.4: Professional Staff

Persons employed for the primary purpose of performing academic support, student services, and institutional support activities. Includes all data processing staff (non-data entry), media support staff, and business office personnel.

Professional Staff	FY24 Actual
Full-time Professional Staff	182
Part-time Professional Staff	44
Temp Professional Staff	10
Adjunct Professional Staff	0
Total Professional Staff	236

Table 2.5: Clerical Staff

Persons whose assignments are typically associated with clerical activities and/or specifically secretarial in nature. Include personnel who are responsible for internal and external communications, recording and retrieving data (other than computer programmers), and/or information and other paperwork required in an office.

Clerical Staff	FY24 Actual
Full-time Clerical	34
Part-time Clerical	13
Temp Clerical	6
Adjunct Clerical	0
Total Clerical Staff	53

Table 2.6: Service Staff

Include maintenance and repair staff, machine operators, vehicle drivers, and security.

Professional Staff	FY24 Actual
Full-time Service Staff	2
Part-time Service Staff	14
Temp Service Staff	80
Adjunct Service Staff	0
Total Service Staff	96

Fiscal Detail

Table 3.1: HCC Adopted Budget and Certification of Community College Taxes

ESTIMATED TAX LEVIES COMPLETED BY THE COMMUNITY COLLEGE Tax Levies Adopted		Estimated Dollars Necessary to be Raised By Property Tax AND Utility Replacement Tax	Approved Tax Rate	Property Taxes Levied	Estimated Utility Replacement Dollars
Unrestricted General	1	2,322,340	0.20250	2,269,453	52,887
Restricted General	2				
Unemployment Compensation	3	11,468	0.00100	11,207	261
Tort Liability	4	401,392	0.03500	392,251	9,141
Insurance	5	5,218,096	0.45500	5,099,266	118,830
Early Retirement	6	573,417	0.05000	560,359	13,058
Equipment Replacement	7	1,032,151	0.09000	1,008,646	23,505
Cash Reserve	8				
Standby	9				
Total General Funds	10	9,558,864	0.83350	9,341,182	217,682
Plant Funds	11	2,322,340	0.20250	2,269,453	52,887
Bonds & Interest Funds	12	3,162,000	0.24967	3,096,772	65,228
Grand Total - All Funds	13	15,043,204	1.28567	14,707,407	335,797

Taxable Valuation	WITH Gas & Electric Utilities	11,468,343,607	WITHOUT Gas & Electric	11,207,177,722
Tax Increment Valuation	WITH Gas & Electric Utilities	1,196,284,550	WITHOUT Gas & Electric	1,196,284,550
Debt Service Valuation	WITH Gas & Electric Utilities	12,664,628,157	WITHOUT Gas & Electric	12,403,462,272

Table 3.2: HCC Long Term Debt - Fiscal Year July 1, 2025 – June 30, 2026

	Series Name (A)	Original Amount of Issue (B)	Original Principal Due (C)	Original Interest Due (D)	Subtotal Original Obligation Due (C) + (D) = (E)	Bond Administration Costs (F)	Payment Reduction due to Principal Surplus Levied in Prior Years (G)	Interest Savings from Surplus Levy (H)	Amount Paid from Other Sources & Fund Balance in Appropriate Fund (I)	Net Amount Levied for this Fiscal Year (E) + (F) - (G) - (H) - (I) = (J)
1	\$20MM General Obligation Bonds, Series 2025	20,000,000	2,400,000	762,000	3,162,000					3,162,000
2					0					0
3					0					0
4					0					0
5					0					0
Totals		20,000,000	2,400,000	762,000	3,162,000	0	0	0	0	3,162,000

Table 3.3: HCC Supplemental Detail Resources– Actual FY 2023/2024

Resources		Unrestricted	Restricted	Unemployment	Tort Liability	Insurance	Early Retirement	Equipment Replacement	Cash Reserve	Standby	Plant Funds	Bond & Interest Funds	Total
Taxes Levied on Property	1	2,200,000		13,363	288,770	4,505,708	514,420	977,769			2,200,000	2,465,520	13,165,550
Utility Replacement Tax	2	96,386		585	12,651	197,403	22,538	42,838			96,386	108,019	576,806
400-409 Student Fees	3	871,416											871,416
410-414 Tuition	4	18,842,636											18,842,636
421-424 State Aid	5	15,372,997											15,372,997
429 Other State Aid	6	267,500	2,109,323								400,000		2,776,823
430-449 Federal Aid	7	6,150	3,496,234								233,810		3,736,194
450-469 Sales-Service	8	1,212,927	3,288,478										4,501,405
470-499 Other	9	6,757,195	1,492,167			10,493					5,943,859	262,073	14,465,787
480 Proceeds from Certificates	10		410,000										410,000
Total Resources	11	45,627,207	10,796,202	13,948	301,421	4,713,604	536,958	1,020,607	0	0	8,874,055	2,835,612	74,719,614
Beginning Fund Balance	12	13,059,359	11,312,016	156,126	63,533	1,933,819	-329,190	2,550,642	366,380		889,097	146,794	30,148,576

Table 3.4: HCC Supplemental Detail Expenditures– Actual FY 2023/2024

Expenditures		Unrestricted	Restricted	Unemployment	Tort Liability	Insurance	Early Retirement	Equipment Replacement	Cash Reserve	Standby	Plant Funds	Bond & Interest Funds	Total
1000 Liberal Arts and Sciences	1	6,806,462	49,061					170,197					7,025,720
2000 Vocational and Technical	2	10,260,937	1,905,065					2,059,833					14,225,835
3000 Adult Education	3	5,057,682	2,844,330										7,902,012
4000 Cooperative Programs/Services	4	364,627	4,874,650										5,239,277
5000 Administration	5	2,258,678	62,566										2,321,244
6000 Student Services	6	4,888,207	80,002										4,968,209
7000 Learning Resources	7	812,025											812,025
8000 Physical Plant	8	3,898,127			310,689	4,307,950					5,910,211	2,965,999	17,392,976
9000 General Institution	9	13,730,575	767,590	6,758			195,563				1,213,242	600	15,914,328
Total Expenditures	10	48,077,320	10,583,264	6,758	310,689	4,307,950	195,563	2,230,030	0	0	7,123,453	2,966,599	75,801,626
Ending Fund Balance	11	10,609,246	11,524,954	163,316	54,265	2,339,473	12,205	1,341,219	366,380	0	2,639,699	15,807	29,066,564

Table 3.5: HCC Supplemental Detail Resources– Re-Estimated FY 2024/2025

Resources		Unrestricted	Restricted	Unemployment	Tort Liability	Insurance	Early Retirement	Equipment Replacement	Cash Reserve	Standby	Plant Funds	Bond & Interest Funds	Total
Taxes Levied on Property	1	2,182,119		13,254	286,423	4,684,606	402,480	969,831			2,182,119	2,875,994	13,596,826
Utility Replacement Tax	2	51,970		316	6,822	111,570	9,585	23,098			51,970	61,383	316,714
400-409 Student Fees	3	1,737,511											1,737,511
410-414 Tuition	4	20,454,941											20,454,941
421-424 State Aid	5	15,608,100											15,608,100
429 Other State Aid	6	254,125	2,234,714	146	3,157	51,635	4,436	10,690			1,424,052	31,623	4,014,578
430-449 Federal Aid	7		3,872,873										3,872,873
450-469 Sales-Service	8	264,342	354,137										618,479
470-499 Other	9	5,763,226	4,516,757										10,279,983
480 Proceeds from Certificates	10		4,300,000								20,000,000		24,300,000
Total Resources	11	46,316,334	15,278,481	13,716	296,402	4,847,811	416,501	1,003,619	0	0	23,658,141	2,969,000	94,800,005
Beginning Fund Balance	12	10,609,246	11,524,954	163,316	54,265	2,339,473	12,205	1,341,219	366,380	0	2,639,699	15,807	29,066,564

Table 3.6: HCC Supplemental Detail Expenditures– Re-Estimated FY 2024/2025

Expenditures		Unrestricted	Restricted	Unemployment	Tort Liability	Insurance	Early Retirement	Equipment Replacement	Cash Reserve	Standby	Plant Funds	Bond & Interest funds	Total
1000 Liberal Arts and Sciences	1	6,557,154	70,827					518,087					7,146,068
2000 Vocational and Technical	2	9,885,097	2,750,238					1,536,174					14,171,509
3000 Adult Education	3	4,872,428	4,106,204										8,978,632
4000 Cooperative Programs/Services	4	351,271	7,037,266										7,388,537
5000 Administration	5	2,175,947	90,323										2,266,270
6000 Student Services	6	4,709,161	115,495										4,824,656
7000 Learning Resources	7	782,282											782,282
8000 Physical Plant	8	3,755,346			336,402	5,347,811					10,000,000	2,984,807	22,424,366
9000 General Institution	9	13,227,648	1,108,128	13,716			416,501						14,765,993
Total Expenditures	10	46,316,334	15,278,481	13,716	336,402	5,347,811	416,501	2,054,261	0	0	10,000,000	2,984,807	82,748,313
Ending Fund Balance	11	10,609,246	11,524,954	163,316	14,265	1,839,473	12,205	290,577	366,380	0	16,297,840	0	41,118,256

Table 3.7: HCC Supplemental Detail Resources– Fiscal Year July 1, 2025 – June 30, 2026

Resources		Unrestricted	Restricted	Unemployment	Tort Liability	Insurance	Early Retirement	Equipment Replacement	Cash Reserve	Standby	Plant Funds	Bond & Interest Funds	Total
Taxes Levied on Property	1	2,269,453		11,207	392,251	5,099,266	560,359	1,008,646		0	2,269,453	3,096,772	14,707,407
Utility Replacement Tax	2	52,887		261	9,141	118,830	13,058	23,505		0	52,887	65,228	335,797
400-409 Student Fees	3	1,789,636											1,789,636
410-414 Tuition	4	21,273,139											21,273,139
421-424 State Aid	5	16,008,100											16,008,100
429 Other State Aid	6	241,419	2,301,755	91	3,197	41,567	4,568	8,222			18,500		2,619,319
430-449 Federal Aid	7		3,989,059										3,989,059
450-469 Sales-Service	8	272,272	364,761										637,033
470-499 Other	9	5,936,123	4,652,260										10,588,383
480 Proceeds from Certificates	10		4,300,000										4,300,000
Total Resources	11	47,843,029	15,607,835	11,559	404,589	5,259,663	577,985	1,040,373	0	0	2,340,840	3,162,000	76,247,873
Beginning Fund Balance	12	10,609,246	11,524,954	163,316	14,265	1,839,473	12,205	290,577	366,380	0	16,297,840	0	41,118,256

Table 3.8: HCC Supplemental Detail Expenditures– Fiscal Year July 1, 2025 – June 30, 2026

Expenditures		Unrestricted	Restricted	Unemployment	Tort Liability	Insurance	Early Retirement	Equipment Replacement	Cash Reserve	Standby	Plant Funds	Bond & Interest Funds	Total
1000 Liberal Arts and Sciences	1	6,773,293	52,420					665,475					7,491,188
2000 Vocational and Technical	2	10,210,933	2,035,493					665,475					12,911,901
3000 Adult Education	3	5,033,035	3,039,064										8,072,099
4000 Cooperative Programs/Services	4	362,850	9,508,388										9,871,238
5000 Administration	5	2,247,671	66,850										2,314,521
6000 Student Services	6	4,864,386	85,479										4,949,865
7000 Learning Resources	7	808,068											808,068
8000 Physical Plant	8	3,879,131			404,589	5,641,567					15,000,000	3,162,000	28,087,287
9000 General Institution	9	13,663,662	820,141	21,559			590,190						15,095,552
Total Expenditures	10	47,843,029	15,607,835	21,559	404,589	5,641,567	590,190	1,330,950	0	0	15,000,000	3,162,000	89,601,719
Ending Fund Balance	11	10,609,246	11,524,954	153,316	14,265	1,457,569	0	0	366,380	0	3,638,680	0	27,764,410

Table 3.9: HCC Adopted Budget Summary – Budget Estimate – Fiscal Year July 1, 2025 – June 30, 2026

Resources:		General Funds FY 2025/2026 Budget	Plant Funds FY 2025/2026 Budget	Bonds & Interest Funds FY 2025/2026 Budget	Total of All Funds FY 2025/2026 Budget	FY 2024/2025 Re-Estimated Budget	FY 2023/2024 Audited Actual
Taxes Levied on Property	1	9,341,182	2,269,453	3,096,772	14,707,407	13,596,826	13,165,550
Utility Replacement Tax	2	217,682	52,887	65,228	335,797	316,714	576,806
Student Fees	3	1,789,636	0	0	1,789,636	1,737,511	871,416
Tuition	4	21,273,139	0	0	21,273,139	20,454,941	18,842,636
State Aid	5	16,008,100	0		16,008,100	15,608,100	15,372,997
Other State Aid	6	2,600,819	18,500	0	2,619,319	4,014,578	2,776,823
Federal Aid	7	3,989,059	0	0	3,989,059	3,872,873	3,736,194
Sales-Service	8	637,033	0	0	637,033	618,479	4,501,405
Other	9	10,588,383	0	0	10,588,383	10,279,983	14,465,787
Proceeds from Certificates	10	4,300,000	0	0	4,300,000	24,300,000	410,000
Total Resources	11	70,745,033	2,340,840	3,162,000	76,247,873	94,800,005	74,719,614
Expenditures:							
Liberal Arts and Sciences	12	7,491,188	0	0	7,491,188	7,146,068	7,025,720
Vocational and Technical	13	12,911,901	0	0	12,911,901	14,171,509	14,225,835
Adult Education	14	8,072,099	0	0	8,072,099	8,978,632	7,902,012
Cooperative Programs/Services	15	9,871,238	0	0	9,871,238	7,388,537	5,239,277
Administration	16	2,314,521	0	0	2,314,521	2,266,270	2,321,244
Student Services	17	4,949,865	0	0	4,949,865	4,824,656	4,968,209
Learning Resources	18	808,068	0	0	808,068	782,282	812,025
Physical Plant	19	9,925,287	15,000,000	3,162,000	28,087,287	22,424,366	17,392,976
General Institution	20	15,095,552	0	0	15,095,552	14,765,993	15,914,328
Total Expenditures	21	71,439,719	15,000,000	3,162,000	89,601,719	82,748,313	75,801,626
Net Resources minus Expenditures	22	-694,686	-12,659,160	0	-13,353,846	12,051,692	-1,082,012
Beginning Fund Balance	23	24,820,416	16,297,840	0	41,118,256	29,066,564	30,148,576
Ending Fund Balance	24	24,125,730	3,638,680	0	27,764,410	41,118,256	29,066,564

College Highlight for AY25-26

Please provide a description of a good practice you've recently implemented that you think has applicability statewide.

Hawkeye Community College has implemented a Cares Team to support students facing challenges that impact their ability to succeed in college. These barriers often include financial hardship, health issues, mental health concerns, food and housing insecurity, childcare, and transportation.

Faculty, staff, family members, or friends can refer a student to the Cares Team. Once a referral is made, our full-time Student Care Coordinator meets with the student to identify areas of concern. In collaboration with the team, the Student Care Coordinator develops a personalized support plan and connects the students with both on-campus resources and community partners.

The Cares Team is composed of the mental health counselor, the dean of students, veteran's affairs coordinator, academic advisor, public safety, accessibility coordinator, recreation and athletics coordinator, and workforce training representative. Hawkeye partners with organizations such as Black Hawk-Grundy Mental Health, Food Bank of Northeast Iowa, Operation Threshold, and Tri-County Head Start. The team's collaborative approach ensures students receive the support they need to stay in school and complete their goals.

Major Strategic Priorities for AY25-26

Please provide a list of some of the college's major strategic priorities for AY 25-26 (as example, breaking ground on a new building; selling an underutilized building; refurbishing to align space to new, in-demand CTE program, starting a new academic program; winding down a low-enrollment program, etc.)

Expanding Competency-Based Education

To better serve our diverse learners and meet workforce needs, Hawkeye is transitioning HVAC, Industrial Automation, and Welding credit programs to a competency-based education model. This approach allows students to progress by demonstrating mastery of a skill rather than relying on traditional seat time, offering personalized learning and more flexible scheduling. Hawkeye received a three-year grant to support the implementation of this transition.

Increasing Access Through Technology – Grundy Hall Renovation

We completed a \$25 million renovation of Grundy Hall to create a cutting-edge health science facility. It features one of the largest Simulation Centers in Northeast Iowa and has an expanded Dental Clinic. The space supports programs in nursing, dental, EMS, lab tech, respiratory therapy, and physical and occupational therapy. The Dental Clinic also serves the community by offering low-cost preventive and periodontal care.

Expanding Career Pathways to Support Enrollment, Retention, and Completion

Hawkeye continues to strengthen guided pathways by aligning credit and noncredit programming. These pathways offer stackable credentials and crosswalks, allowing students to enter and exit at multiple points. A redesigned website, launched in March, highlights career paths, credentials, wages, outcomes, and employers - helping students make informed choices and navigate their educational journey with confidence.